

SUMMARY MINUTES
Chairman's Meeting
Indian River County Hospital District
Hospital District Conference Room
September 14, 2016
8:00 AM

| | | |
|-------------------|--|---|
| TRUSTEES: | Eugene Feinour Thomas Spackman, M.D. Dr. Michael Weiss | Allen Jones Val Zudans, M.D. Marybeth Cunningham |
| VIA TELEPHONE: | Ann Marie McCrystal | |
| STAFF : | Ann Marie Suriano Kate Voss | Jennifer Frederick Jennifer Peshke, Esq. |
| OTHER ATTENDEESS: | Joseph Saul Janet Bagley Karen Deigl Lewis Clark Ford Fegert Rick Van Lith Kateland Hall | Carol Kanarek Lydia Sciarrino Lisa Sellers Freddie Wolfork Vicki Soule Lewis Clark |

Convene Meeting – Eugene Feinour, Chairman

Mr. Feinour convened the monthly chairman's meeting of the IRCHD at 8:00 AM by welcoming those in attendance.

ER Diversion Task Force Update- Rick Van Lith, IRMC VP of Business Development

Mr. Van Lith provided a historical summary of the Community Health Improvement Plan and stated that on May 26, 2016, IRMC approved three priorities that would be their main focus from that process. The areas of concern were cancer, chronic disease, and the IRMC emergency department. He explained that the current need is to reduce inappropriate use of non-acute emergency services and increase availability, accessibility and affordability of health services to residents in Indian River County. A Community Health Improvement Collaborative Group was formed with members from many health agencies in the county participating.

Mr. Van Lith discussed a summary of findings from the group's research which include:

- Inappropriate use of emergency room.
- Qualification process for patients for eligibility.
- Transportation to alternative primary care providers that is available and flexible via the Go-Line.

He further discussed the course of action plan which includes the following key points:

Action Steps for ER Improvement:

- Hire a Navigator in IRMC ER to guide patients to appropriate alternative primary care providers.
- Expand and adapt hours of operation of alternative providers with coordinated transportation.
- Reward patients for using appropriate primary care locations.
- Expand IRMC low acuity ER capacity and re-design patient flow.

- VNA mobile unit to expand to 7 days/week.
- Track and report use of ED for low acuity visits by Indigent patients.

Role of IRMC ER Navigator:

- Provides education to patients presenting to IRMC ER regarding better options for continuum of care.
- Coordinate scheduling and transportation to follow up visits at appropriate alternative site.
- Provide clinical and demographic information to a preferred provider through "Curispan".
- Provide monthly reporting of referred patients, locations and follow up.

Clinic Hours and Transportation:

- Expand hours by location to accommodate more convenient office visits times for Medicaid/District patients.
- Expand hours/transportation to be guided by Navigator feedback.

Reward patients for appropriate primary care provider use:

- TCCH, DOH, Whole Family to provide a \$10 gift card for follow up visits and utilization at appropriate site.
- Pilot program to be trialed for 6 months, est. volume of 1,000 patients or \$10,000.
- Tracking and reporting utilization of alternative providers.

Increased IRMC "Low Acuity" ER capacity and work flow re-design:

- Expand lower acuity patient care area adjacent to IRMC Core ER for total of 15 beds, open from 10am to 10pm, 7 days/week.
- Phase 1: Convert and staff existing space to increase capacity from current 35 ER bays by 7 Low Acuity beds.
- Phase 2: Add additional bed unity adjacent to Phase 1.

Community Health Improvement Plan Collaborative:

- Monthly group meetings with direct feedback and reporting
- Purposed- review results of navigator activity and patient compliance and outcomes adjusting efforts in a coordinated fashion.

Mr. Van Lith explained that the VNA mobile unit will now park on the west side of the VNA human services building and there will be signage advertising their services. This location is also close to the new IRMC Health and Wellness Center. Further Trustee discussion ensued and they agreed that these new initiatives are positive and they look forward to hearing updated progress reports on the same.

Trustee Open Discussion-

Dr. Spackman asked Mrs. Peshke for clarification concerning motions and amended motions brought forth during regular monthly meetings. Mrs. Peshke explained that when there is an initial motion made and another board member moves to make an amended motion, the amended motion must receive a second in order for it to be voted on. Once the amended motion is seconded, the group must vote on the proposed amended motion. Should the amended motion pass, the original motion is stricken. Should the amended motion not pass, the group must vote on the original proposed motion.

It was further discussed that any Trustee who is not present in person at the regular monthly meeting can attend via telephone. However, they must participate in meeting discussion in order to vote. Additionally, a quorum must be made up of 4 present board members and the absent individual is on the telephone cannot count towards the four physically present Trustees to constitute a quorum.

IRCHD FY 16-17 Budget- Allen Jones, Treasurer

Mr. Jones prepared a budget worksheet with his recommendations, along with the other proposed budgets of Mrs. Cunningham, Dr. Zudans, and Dr. Weiss. He proposed that the group review each line item from the summary, have discussion on the same and then vote an amount to approve for each item.

To begin, Mr. Jones made a motion to approve New Horizons budget request of \$50,000, which was seconded by Mr. Feinour. There was no further discussion and the motion passed unanimously.

Mr. Jones made a motion to approve the Mental Health Collaborative budget request of \$200,000, which was seconded by Dr. Spackman. There was no further discussion and the motion passed unanimously.

Mr. Jones made a motion to approve the University of Florida Psychiatry budget request of \$218,420, which was second by Mr. Feinour. There was no further discussion and the motion passed unanimously.

Mr. Jones made a motion to approve the Mental Health Associations budget request of \$325,000, which was seconded by Mr. Feinour. There was no further discussion and the motion passed unanimously.

Mr. Jones made a motion to approve Indian River Medical Center's budget request of \$5,736,036 for indigent care, which was seconded by Mr. Feinour. Dr. Weiss questioned some of IRMC's financial analysis and proposes to fund them at \$5,364,000, based off of their trends over the last year. Further discussion ensued between the Trustees concerning the Affordable Care Act and the impact it has had on indigent care and those who qualify as indigent. Most Trustees felt that further cutting funding for the hospital would put the District in a position where they may be forced to use reserve funds, should the hospital exceed their projected budget. The question was called again and the motion passed with 6 Trustees in favor and Dr. Weiss in opposition.

Mr. Jones made a motion to approve the Partners Program budget request of \$1,325,000 with a \$100,000 bonus incentive, which was seconded by Mrs. McCrystal. Dr. Weiss proposed funding Partners at \$1,125,000 due to increased competition from Sebastian River Medical Center and increased GYN services they are offering in the county, which he feels will cause a loss for the Partners Program. The question was called again and the motion passed with 6 Trustees in favor and Dr. Weiss in opposition.

Mr. Jones made a motion to approve the Health Department's budget request of \$2,518,505, which was second by Mrs. McCrystal. Mrs. Cunningham proposed \$1,910,000 in funding which decreased the overall number concerning primary care and the We Care Clinic. There was further discussion regarding the transition from grant funding to fee-for-service and there was concern from some Trustees that it could be disruptive to daily operations at the Health Department. The question was called again and the motion passed with 4 Trustees in favor and Dr. Weiss and Mrs. Cunningham in opposition.

Mr. Jones made a motion to approve funding of \$850,000 to Treasure Coast Community Health ("TCCH"), which was seconded by Mr. Feinour. There was Trustees discussion surrounding the dental program expansion and ER diversion initiatives that TCCH will be participating in over the next fiscal year. The Trustees felt there is a demand for the services that TCCH is providing, especially dental. Dr. Zudans made an amended motion to fund TCCH at \$950,000, to account for the increase in dental services. The amended motion was seconded by Dr. Spackman and passed unanimously with the first motion being void.

Mr. Jones made a motion to approve funding of \$727,036 to the Visiting Nurse Association of Treasure Coast, which was seconded by Dr. Spackman. Mrs. Cunningham discussed the terms of the current agreement between the District and the VNA concerning the mobile unit. This agreement states that the VNA is financially responsible for maintaining and making repairs to the mobile unit, which the District has historically paid for in a grant fund. Mrs. Cunningham made an amended motion to fund the mobile unit on a fee-for-service basis, with an option for VNA to come to the district and ask for additional funding for those who the mobile unit was unable to qualify. Mr. Jones seconded the motion and the amended motion passed. Mr. Jones made a second motion to approve \$675,000 in total funding to the VNA, which was seconded by Mrs. Cunningham. The motion passed unanimously.

Mr. Jones made a motion to approve a Health Needs Assessment fund of \$550,000, which was seconded by Dr. Spackman. Further discussion ensued between the Trustees regarding the process of funding and when the first grants would be awarded. The motion passed by a 5 to 2 vote with Dr. Zudans and Dr. Weiss in opposition.

Lastly, Mr. Jones made a motion to approve a Health Needs Assessment reserve fund of \$250,000, which was seconded by Mr. Feinour. Further Trustees discussion ensued and the motion passed by a 4 to 3 vote with Dr. Weiss, Dr. Zudans and Dr. Spackman in opposition.

Other Business- There was no other business.

Adjourn- The meeting was adjourned at 11:30 am