

**MINUTES
BOARD OF TRUSTEES
INDIAN RIVER COUNTY HOSPITAL DISTRICT
Regular Monthly Meeting
May 19, 2016
4:30 PM**

ATTENDEES: Eugene Feinour Allen Jones
John Val Zudans, MD. Marybeth Cunningham
Thomas J. Spackman, MD Dr. Michael Weiss

EXCUSED: Ann Marie McCrystal

OTHER ATTENDEESS: Ann Marie Suriano Jennifer Peshke, Esq.
Jennifer Frederick Kate Voss
Nancy Mace Miranda Hawker
Gregory Gardner Myra Weiss
Joe Saul Marylinn Hamilton
Mary Blumstein Vicki Soule
Lisa Sellers Donna Spackman

Convene Meeting – Eugene Feinour, Chairman IRCHD

Mr. Feinour convened the regular monthly meeting of the Indian River County Hospital District (“IRCHD”) at 4:30 p.m., by welcoming the public at home and in the commission chambers. The first order of business was the Approval of Chairman Meeting Minutes dated April 20; Regular Monthly Meeting Minutes dated April 21; Budget Meeting Minutes dated April 29 and an April disbursement of \$909,664.93. Mr. Jones made a motion to approve, which was seconded by Mrs. Cunningham. The Motion passed unanimously. Mr. Feinour discussed the Districts pending budget process and stated that they have heard from 5 of the 8 agencies that will be requesting funding. The final budget presentation will take place on Friday, May 27. Further, the District continues to work on the strategic plan, which was approved last month. Mr. Feinour stated he would report any new updates regarding this matter.

District Counsel Report, Jennifer Peshke, Esq.

Mrs. Peshke provided a monthly counsel report and stated this month has been rather busy for the District. Mrs. Peshke is working with the Chairman and Mrs. Suriano on employee and governance matters. The three plan to meet in the coming weeks to review and update the District Bylaws, along with the employee job descriptions and manuals. The final documents will be presented to the District Board in June or July for approval. Further, she continues to monitor the Senate and House Bills, which relate to Special and Hospital Districts. Both bills have died in their respective sub-committees, but have still yet to be reviewed by their

subsequent taxing committees. She will bring forward any updates to the Trustees when appropriate.

Financial Statement Review- Allen Jones, Treasurer IRCHD

Mr. Jones provided the Treasurer's report and stated that the expenditures are slightly below the budget. This is inclusive of both administrative and program expenses. Additionally, he stated that there is only a few hundred thousand dollars left to collect in tax revenues. The District continues to maintain over \$1.5 Million in reserves and is in good financial shape. Dr. Spackman made a motion to approve the financial statement. The motion was seconded by Mrs. Cunningham and passed unanimously.

Executive Report- Ann Marie Suriano, Executive Director IRCHD

Mrs. Suriano provided an Executive Director report and stated that the District's Audit has been completed and will be presented at the June Chairman's meeting. It was further discussed that the District office will switch telephone services from AT&T to Comcast Business. There will be an initial \$1,500 expense for installation services, but the new contract will be \$100 less than what they are currently paying with AT&T.

Funded Agencies Quarterly Report-

VNA- Mary Linn Hamilton, CEO

Ms. Hamilton discussed the VNA's performance for the last 6 months. They are currently trending above their annual budget due to higher volumes in home health and hospice services. She further discussed the other services available through the VNA such as physical therapy, speech therapy, social services, and community wellness workshops. The VNA also provides telehealth to those patients benefiting from constant monitoring, which greatly reduces hospitalizations. Further discussion ensued by the Trustees, as to why the VNA's home health and hospice expenses are over budget. Ms. Hamilton stated that there has been an influx of patients needing home health care and they are now utilizing more District funds to support that need. Ms. Sellers, RNP on the VNA mobile unit, discussed the mobile unit's financial performance over the last 6 months. She explained that staff is constantly reviewing their patient data to make sure they are providing services in the most effective areas of the community. Ms. Sellers stated that year to date, the mobile unit has spent \$222,903 and served 2,233 patients. Dr. Spackman inquired what the status was concerning parking the mobile unit closer to the Emergency Department ("ED") entrance, at an attempt to provide a diversion for non-emergent care. As part of the Health Needs Assessment, it was discussed that the VNA would work with the IRMC to accomplish this, while abiding by Emergency Medical Treatment & Labor Act ("EMTALA"). Ms. Mace, the mobile unit manager, stated that several years ago the mobile unit did park at the hospital ED entrance, but due to hospital expansion, the unit was asked to leave. She explained that while they were parked outside the ED, patient volumes did not increase, but it was evident to patients that the mobile unit was an available option for health care and some chose to utilize that option. The Trustees requested that the VNA get a definitive answer from

the hospital concerning the placement of the mobile unit at the entrance to the ED and report back to them as soon as possible. Ms. Hamilton thanked the Trustees for their continued support to the VNA.

Health Department- Miranda Hawker, Department Administrator

Mrs. Hawker began her presentation and stated that the Health Department, in connection with the Community Health Needs Assessment, has completed their own Community Health Improvement Plan and will be finalized it in the next few weeks. Per state requirement, the Health Department hosted a community meeting with the NAACP, where the main focus was health disparities, specifically infant mortality which is higher than average in the county. Four main initiatives will be addressed, which include mental health, environmental health, infant mortality and obesity. Mrs. Hawker stated that the Health Departments Vero site serves adult clients with the majority of these patients, 65%, being self-pay. The remaining 35% are covered by insurance, a mix of Medicaid, and Medicare. Overall, 85% of clients are 150% or below the poverty level. There were 4742 overall visits at the Vero site with 2895 of those patients qualifying as indigent. She further discussed the dental clinic, which serves both children and adults. The dental clinic served 1791 patients overall, with 870 qualifying as indigent. Mrs. Hawker stated that many children in the dental program are now being covered by Medicaid managed care, which has caused a tremendous financial impact and loss of revenue for the Health Department. Mrs. Hawker further discussed the pediatrics program at Gifford Health Center and stated that the community has welcomed the change in services at the clinic. A much smaller percentage of clients in Pediatrics are insured or self-pay and 89% of these patients are 150% or below the poverty level. There was further discussion among the Trustees as to the dental program at the Health Department and the availability to receive an appointment. Mrs. Hawker stated that they are filling the appointment to the best of their ability and she hopes with the new phone system being installed, it will help patients have better accessibility to reach them. However, at this time they are unable to expand due to lack of funding. Further discussion ensued regarding the Martin Luther King Jr. Park and the positive impact it has had on the Gifford community. The Trustees further discussed access to care and Mrs. Hawker stated that most patients are able to get an appointment at the Health Department within one to two days. Further, Mrs. Hawker stated that they are currently conducting a PACE initiative in Fellsemere and that she would present those findings to the District once that process has been completed. Dr. Zudans inquired if the Health Department utilized on-call physicians who are able to be reached after hours, as this service could help with emergency room diversion. Mrs. Hawker stated you are required to have on-call physicians through the HMO system, as well as 24/7 accessible for disease control. Dr. Zudans encouraged Mrs. Hawker to look at options to provide more education to their patient's about the on-call availability, as they may be unaware that it is even an option. Further discussion ensued between the Trustees regarding the high levels of infant mortality in Indian River County and what is the cause of this. Mrs. Hawker encouraged the Trustees to view a video titled "When the Bow Breaks", which gives a very accurate account of health disparities many women face during their pregnancy. Mr. Jones thanked Mrs. Hawker for her presentation and stated he feels the Community Health Needs Assessment brought the community agencies closer together, with an over feeling of a more coordinated effort, which

will ultimately benefit the community. He additionally thanked Mrs. Suriano and Mrs. Cunningham for their time and efforts on behalf of the District.

IRMC, Inc. Monthly Report- 2nd Quarter Financials, Gregory Gardner, CFO

Mr. Gardner presented the 2nd quarter financials for IRMC. He stated that in the first six months of performance, the hospital fell short on their inpatient levels, but made up for that loss in the outpatient diagnostics and outpatient surgeries. They met their net budgeted revenues and generated \$125.6 Million. Physician practices are down slightly from their projected budget by \$800,000. Further, they are slightly over budget in personnel cost and supplies. The hospital had an excess in revenues over expenses of \$2.1 Million, in contrast to a budget of \$4 Million and it was discussed that the hospital did not see high performance during season. Mr. Gardner explained that there would be a hospital finance committee meeting next week, where he will present the outlook for the balance of the year. The budget for the entire year is \$2 Million and he projects the hospital will come in at \$1.1 Million. They finished FY 2015 at \$1.1 million and FY 2014 at \$1.4, which is a modest bottom line. He feels this is due to patient volumes rising post season. Mr. Feinour inquired about the hospitals efforts to utilize less contracted physicians and hire full time employees. Mr. Gardner stated that on the hospital staffing side there are currently 24 contracted employees out of the 1300 employees, which is around 2% and less than half of what it was two years ago. Concerning the hospitalist side, the hospital is attempting to eliminate contracted physicians and replace them with hospitalist. The Hospital currently employs 16 hospitalists. Dr. Weiss requested information concerning the financial performance for the physician's practices and the cancer center. Mr. Gardner stated that there are about 14 physician office practices and they generated approximately \$600,000 over the last 6 months of the FY. The hospital practices will see an aggregate bottom line of approximately \$3 Million, and the professional fees they collect from these practices do not cover their direct costs. The Cancer center performance started slowly but they are seeing improvements and growth in radiation oncology. Further discussion ensued concerning the hospital performance over the last 6 months and whether LIP funding would return next fiscal year. Further discussion ensued between the Trustees and Mr. Gardner concerning the Hospitals indigent patient volumes and performance. It was also discussed how IRMC emergency room visits were up, but that it was not indigent patients who attributed to this rise.

Other Business

There was no other business.

New Business- TCCH Request for additional funding for FY 2015-2016, Vicki Soule

Mrs. Soule stated that TCCH is requesting additional funding for the dental program. It was explained that last year TCCH had requested \$431,349 for dental care funding. Due to the program being relatively new, the Trustees felt it was best to initially give \$251,896 in funding, with the option for TCCH to approach the Trustees later on in the year should they need additional funds. To date, TCCH has exceeded their budgeted amount for dental services and are requesting an additional \$160,000 to finish out the fiscal year. The Trustees agreed that they did instruct Mrs. Soule to revisit the dental ask, should TCCH need the additional funds. Mr. Jones

made a motion to approve the \$160,000 in additional funding for dental care. The motion was seconded by Mr. Feinour and passed unanimously.

Public Comment

There was no public comment.

Adjournment

The meeting was adjourned at 6:33 PM

Respectfully Submitted,

Dr. Michael Weiss
Assistant Secretary