

**MINUTES  
BOARD OF TRUSTEES  
INDIAN RIVER COUNTY HOSPITAL DISTRICT  
Regular Monthly Meeting  
July 21, 2016  
4:30 PM**

ATTENDEES: Eugene Feinour Ann Marie McCrystal  
Allen Jones Marybeth Cunningham  
Dr. Michael Weiss Thomas J. Spackman, MD.  
John Val Zudans, MD.

OTHER ATTENDEESS: Ann Marie Suriano Jennifer Peshke, Esq.  
Jennifer Frederick Kate Voss  
Joe Saul Bob Savage  
Mary Linn Hamilton Dr. Creelman  
Kathy Hendrix Lewis Clark  
Mayer Rao Lisa Hedenstrom

***Convene Meeting – Eugene Feinour, Chairman IRCHD***

Mr. Feinour convened the regular monthly meeting of the Indian River County Hospital District (“IRCHD”) at 4:30 p.m., by welcoming the public at home and in the commission chambers. The first order of business was the Approval of the Chairman Meeting Minutes dated June15; Regular Monthly Meeting Minutes dated June 16; and a July disbursement of \$765,793.89. Mrs. McCrystal made a motion to approve the June disbursement, which was seconded by Dr. Spackman. The motion passed unanimously.

***District Counsel Report, Jennifer Peshke, Esq.***

Mrs. Peshke provided her monthly counsel report and stated that she has continued to work on the District’s board governance documents and strategic planning documents as part of the District’s Strategic Plan. She explained that she has reviewed the 2010 Amended & Restated Hospital District Bylaws and has updated them with the input of the Trustees, District staff, and relevant Florida law. Additionally, the proposed 2016 Amended & Restated Bylaws were distributed to the Trustees for review, prior to tonight’s meeting. Mrs. Peshke asked for a motion to approve the 2016 Amended & Restated Bylaws and District Governance documents. Mrs. McCrystal made a motion to approve which was seconded by Mrs. Cunningham. The motion passed unanimously.

***Financial Statement Review- Allen Jones, Treasurer IRCHD***  
***Approval of Tentative FY2016-2017 Budget- Allen Jones, Treasurer***

Mr. Jones provided the Treasurer's report and stated that the District is in a strong financial state. There is currently approximately \$7 million in the bank and those funds go directly to health services in the county. He explained that at the end of the fiscal year, there should be around \$3 million available. In the current fiscal year, the budget totaled around \$12.7 million, with most of the District's spending limited to qualified indigent on a fee-for-service basis. He projects that the District will only spend around \$11.2 million for the current fiscal year. This reflects the fact that just because the funds have been budgeted, does not guarantee any agency that they will receive the funds and that they may only be reimbursed for actual services rendered to qualified indigent patients. He further stated that tonight the Trustees will approve a tentative budget and set a maximum millage rate. Over the next 60 days, the Trustees will have further discussion before approving a final budget on September 29, 2016. Mr. Jones explained that the millage rate will decline at around 6.8% from .995 to .9227. There was further discussion regarding the millage rate in which Dr. Zudans stated that this tentative budget shows a significant increase in program spending and feels the District could fund at a lower amount. Additionally, he feels approving a lower budget would give more incentive to agencies to perform at a higher level to make up the deficit. Dr. Weiss echoed Dr. Zudans comments. Mrs. Cunningham feels that this Board is fiscally responsible and agrees with the proposed budget. Mr. Jones stated that the purpose of the District is to provide health care to those in the community and they have a responsibility to help fund those services. He feels cutting the budget could hinder the District from having enough funds to support those initiatives. Additionally, Mr. Jones explained that the proposed budget contains \$1 million reserved for new programs, which would support the efforts of the Community Health Needs Assessment ("CHNA"). Mrs. McCrystal stated that she is a proponent of the efforts with the CHNA and she feels the board works very hard to keep the taxpayers in mind by being fiscally responsible. Mr. Feinour stated he feels this budget is an appropriate and made motion to accept the proposed millage rate and budget. The motion passed with only Dr. Zudans in opposition.

***Executive Director Report- Ann Marie Suriano, Executive Director IRCHD***

Mrs. Suriano provided an Executive Director's report and stated that the District has completed the first few goals of the Strategic Plan. She further stated that the offices of Boyle and Drake, Inc. have completed the District's asset appraisal process and will have a presentation prepared for next month's meeting. Further, she reported that the Mental Health Collaborative has one more meeting with a prospective candidate for the Executive Director position at the Connections Center. Additionally, the Collaborative is close to choosing a space for the Center, preferably located in the downtown Vero Beach area.

***Funded Agencies Quarterly Report-***  
***University of Florida Center for Psychiatry and Addiction- Wayne Creelman, M.D.***

Dr. Creelman, Medical Director at the University of Florida Center for Psychiatry and Addiction ("UF"), presented the Centers quarterly report. He stated that there has been a small

decrease in indigent patients being served, and he projects that they will not spend their entire 2015-2016 requested budget funds. Currently UF has gone through some staff turnover, but the new employees are adjusting well. Dr. Creelman stated that the District funded patients served at UF only make up about 5% of their patient population. There was further discussion surrounding UF Suboxone program and the patients who utilize that service.

***IRMC, Inc. Monthly Report- Partners in Women's Health Program Update- Charles Mackett, M.D.***

Dr. Mackett began by introducing Ms. Megan McFall, Director of Women's Services at Partners, who would be giving the presentation. Ms. McFall presented a historical review of the Partners Program creation, and the impact, the program has had on infant mortality rates in Indian River County. She discussed the program's current operation, which includes 24 employees. In 2014, the Health Start Coalition joined Partners to enhance care and provide additional services to expectant mothers. She further explained Partners Program scope of services, which include prenatal care, postpartum care, and gynecological care. Additionally, Partners helps expectant mothers with obtaining temporary Medicaid assistance. Ms. McFall reviewed the following data from the Partners Program, comparing the data with the state of Florida averages:

- Cesarean Sections
- Preterm Births
- First Trimester Care
- Fetal Deaths
- Neonatal Deaths
- Maternal Deaths

In many cases, Indian River County was at or below the average, which is an improvement prior to the existence of the Partners Program. The total live birth average at IRMC between 2012-2014 was 1,078 per year. During those same years, the total live birth average for deliveries by Partners was 786 per year, which accounts for 73% of deliveries at IRMC. She explained that they expect total live birth averages, from Partners, to likely increase due to the decreasing number of private OBGYN physicians in the county. The programs projected annual budget is \$1,325,000 net expenses over revenues and the compound growth of the program since inception has been 2%. She further explained that the District is billed only for actual services provided and they continue to accept privately insured patients, which helps offset the District subsidies. The District has implemented a performance incentive with Partners by measuring the outcomes from the following metrics:

- Neonatal Morality Rate
- Kotelchuck Neonatal Care Index
- First Trimester Care
- Patient Satisfaction Scores.

Ms. McFall concluded her presentation by stating that the Partners Program goal is to provide quality OBGYN care to insured and indigent patients, while striving to eliminate racial, social and economic disparities. Mr. Feinour thanked Ms. McFall and the Partners Collaborative group for their continued efforts in making Partners a successful program for the community.

***New Business- Approval of Governance Documents- Eugene Feinour, Chairman***

In connection with the District's Strategic Planning efforts, Mr. Feinour made a motion to approve the governance documents, which have been fully vetted by the Trustees. Dr. Spackman seconded the motion which passed unanimously.

***Public Comment-***

Lisa Sellers, Manager on the VNA mobile unit, introduced Susan Strader, who is a nurse practitioner for the mobile unit. Ms. Strader gave a brief summary of her work on the mobile unit and described the positive impact the unit has on the community. She explained that in response to an article published in TC Palm discussing the possibility of the District not continuing to fund the unit, the VNA received many calls from concerned citizens of the county. She encouraged the Trustees to visit the mobile unit to see the work they do and how it is an asset to the community. Dr. Zudans stated that he read the article, which quoted him supporting the option to not fund the van. He explained that he feels the unit does provide quality care and is a wonderful service to the community; however he would like the opportunity to explore options in providing the same care, but not in a mobile setting. As a Trustee, he feels he is responsible to the tax payers to make sure that funds are spent in the most responsible and effective manner. The Trustees thanked the women for taking the time to speak to the board on this issue.

***Adjournment***

The meeting adjourned at 6:33 PM

Respectfully Submitted,

Ann Marie McCrystal  
Secretary